



1Q FY26 Results Briefing

25 May 2026

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Optimising opportunities and eXtending Boundaries



Penang Science Park ("PSP") Factory 2 Phase 1



Based in Penang



Founded in 2002

An integrated engineering solutions provider, specialising in:

- **Precision Engineering Components Solutions**

Fabricate sheet metal and CNC-machined components, as well as plastic injection moulded products.

- **Mechanical Assembly Solutions**

Design and manufacture assembled products, including structures, equipment and machineries in semi-assembled or fully assembled forms.

- **Automation and Robotics Solutions**

Design and manufacture of standalone automated equipment, production line systems, and provision of smart factory systems solutions.

Stock Code	OXB/0368
Share Price	RM0.345 (@ 22 May 2026)
Listing Bourse	ACE Market
Listing Date	29 Jul 2025
Shariah Status	Shariah-Compliant
Market Cap.	RM245.0m
Shares Outstanding	710.0m

Key Achievements and Milestones



CG Solutions (est. 2002)
CG Manufacturing (est. 2011)
Creative Gravity (est. 2012)

2002 - 2008

A Humble Beginning

Founded in 2002, CG Solutions supplied industrial products to the local E&E supply chain in Penang.

2011 - 2015

Fortifying Position

Expanded into sheet metal fabrication and plastic injection moulding businesses.

2018 - 2022

Invest for Growth

Expanded into manufacturing of precision engineering parts and assembled products, as well as automation and robotics solutions.

2002 - 2009

Roadmap Into Semiconductor

Commence business in 2002 to supply self-clinching fasteners to the local semiconductor industry.

2013 - 2018

Diversification Opportunities

Expanded into manufacturing of turning products and diversified into robotics solutions

2020 - 2022

From Strength to Strength

Secured a contract for robotics solutions into a warehouse for a U.S. company specialising in memory and storage products.

1995 - 2007

A Manufacturing Mindset

Commenced operations as a manufacturer and dealer of metal precision products.

2013 - 2019

New Opportunity

Started supplying spindles used in manufacturing of ergonomic furniture.

2020 - 2022

Reaching a Pivotal Stage

A broad customer base support the company's continued growth.

2023 - 2024



Optimizing Opportunities, eXtending Boundaries

The 3 companies merged in 2023 to form Oxford Innotech Bhd.

In 2024, OXB secured substantial supply contracts from SIBS, a European-based, manufacturing-inspired modular building system provider.

2025 - 2027

Poised for Growth

From 2025 - 2027 **Strengthening our presence in the semiconductor industry:** The growing number of approved components and positive progress in mass production lead to a steady ramp-up in deliveries.

From 2026 - 2027 **Successfully penetrated the data centre segment:** Recent contract wins of RM9.6m is a good start. We have been replenishing orders in this segment.

Together, these focus areas underpin a positive growth trajectory and reinforce our confidence moving forward.



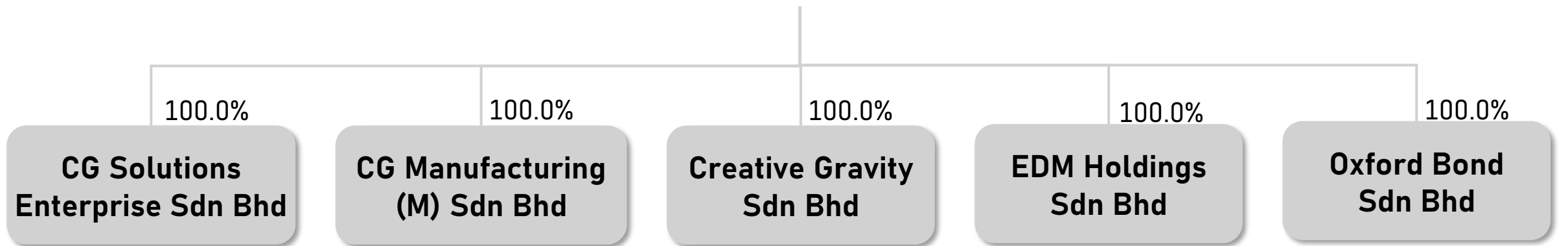
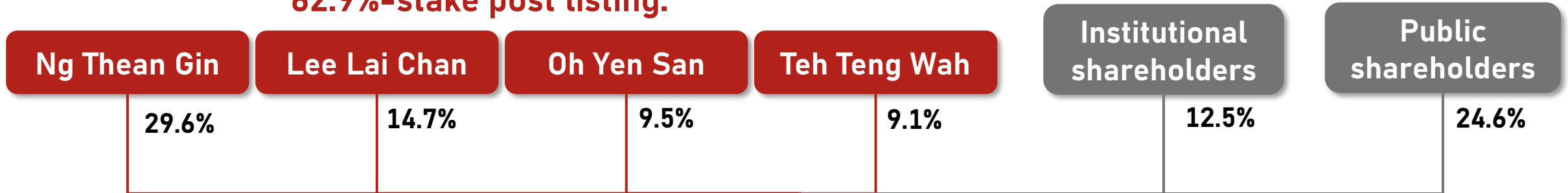
EDM Holdings (est. 2002)



Oxford Bond (est. 1995)

Shareholding & Corporate Structure as at 30 April 2026

Promoters and major shareholders continue to hold a 62.9%-stake post listing.



Financials – Results Review



Healthy Start in FY26 with Improved Margins

RM'm (FYE Dec)	1QFY26	1QFY25 YoY	4QFY25 QoQ	YoY chg	QoQ chg
Revenue	17.8	19.5	12.7	-8.7%	+40.7%
GP	6.5	6.8	3.9	-4.3%	+64.9%
PAT	3.3	3.2	1.0	+0.3%	+221.4%
GP Margin	36.5%	34.8%	31.2%	+1.7 ppt	+5.3 ppt
PAT Margin	18.2%	16.6%	8.0%	+1.6 ppt	+10.2 ppt

Note: Margins may not reconcile exactly due to rounding.

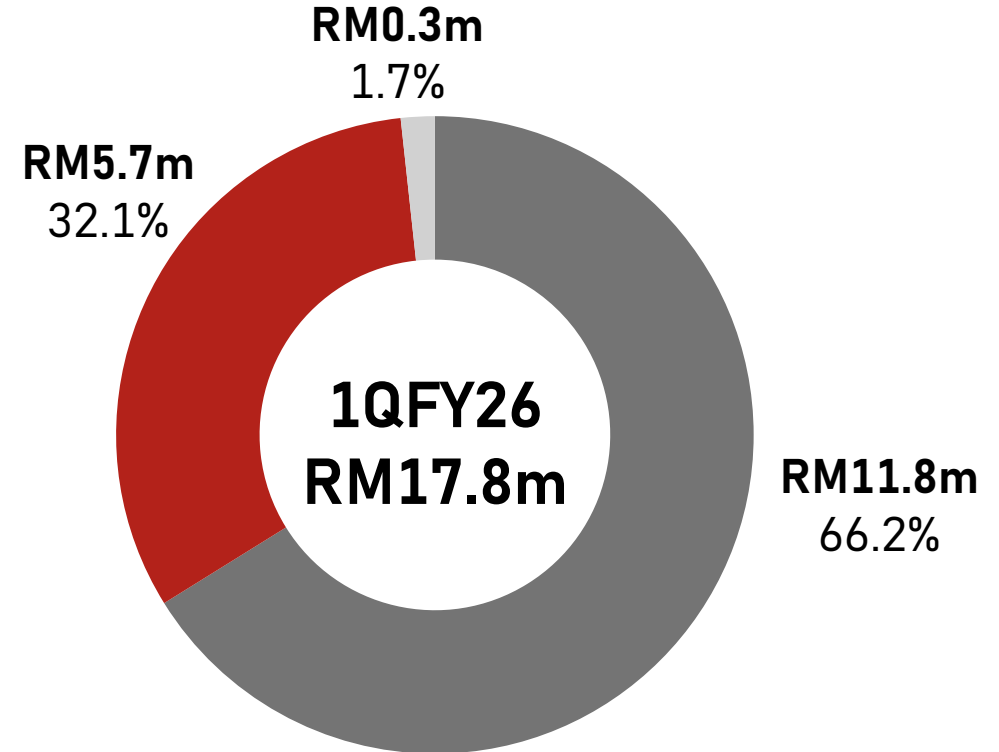
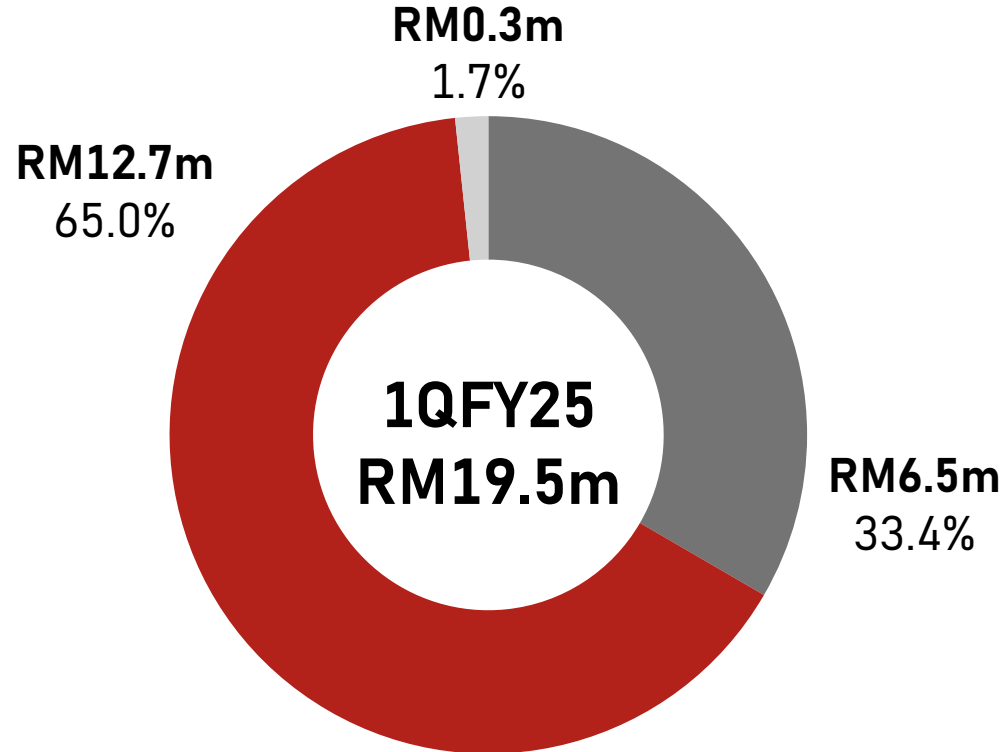
1QFY26 vs 1QFY25 (YoY)

- Moderated revenue due to decrease in orders from customers in modular building systems and ergonomic furniture industries.
- Partially offset by contributions from the data centre and construction sectors.

1QFY26 vs 4QFY25 (QoQ)

- Higher revenue mainly due to deliveries to customers in semiconductor and data center segments.
- Improved PAT driven by higher GP and lower administrative and distribution expenses..

Revenue Breakdown by Business Segments



■ Precision Engineering Components Solutions ■ Mechanical Assembly Solutions ■ Automation and Robotics Solutions

- Increased contribution from the Precision Engineering Components Solutions segment was primarily driven by higher orders from semiconductor and data centre customers.

Solid Balance Sheet Position

RM'm (FYE Dec)	FY25 (audited)	1QFY26 (unaudited)	
TOTAL ASSETS	168.0	168.3	
Cash and cash equivalents	54.6	53.8	
TOTAL LIABILITIES	40.7	37.7	Reduced total liabilities primarily due to lower trade and other payables.
Total borrowings [^]	24.8	22.5	
TOTAL EQUITY	127.3	130.5	
Current ratio (times)	7.3	7.7	Improved current ratio.
Gearing ratio (times)	0.2	0.2	
Net operating cash flow	20.4	4.5	Healthy positive net operating cash flow.

[^]Total borrowings comprise bank borrowings and lease liabilities owing to financial institutions (and exclude tenancy-related lease liabilities).

IPO Proceeds to Drive Next Phase of Growth

Strengthening our capacities and capabilities to undertake more projects

Purpose	Proposed Utilisation		Actual Utilisation	Balance to be Utilised
	RM'm	%	RM'm	RM'm
Utilisation of proceeds @ 22 May 2026				
Construction of a new factory	23.1	55.5	-	23.1
Purchase/refinancing of new machinery	11.2	26.9	1.7	9.5
General working capital	3.3	8.0	3.0	0.3
Estimated listing expenses	4.0	9.6	4.0	-
Total	41.6	100	8.7	32.9



Business Updates & Outlook

Strategic Entry - Data Centre ("DC") Segment

Jan-Feb'26: OXB has secured 2 contracts totalling **RM9.6m**, to supply critical steel structures & accompanying precision metal components for advanced DC airflow management solution.

1st LOA: RM4.8m on 21 Jan 2026

2nd LOA: RM4.8m on 5 Feb 2026



Our Client

Australian company specialises in DC infrastructure design, manufacturing and commissioning.



Main Contractor

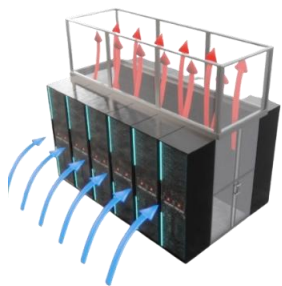
Leading listed construction group with a strong track record in DC projects.



End-user

US-based global cloud and e-commerce platform.

Airflow Management Systems in DC



- ✓ Ceiling suspended cooling systems within server halls are essential for separating hot and cold air.
- ✓ Improve energy efficiency.
- ✓ Support high-density computing.



We are also actively pursuing qualification to supply **other precision components for a wide range of DC products offered by Australian client, both locally and overseas.**



Our first delivery had showcased our technical capabilities **leading to order replenishment in May 2026.**

How did we penetrate into DC segment?

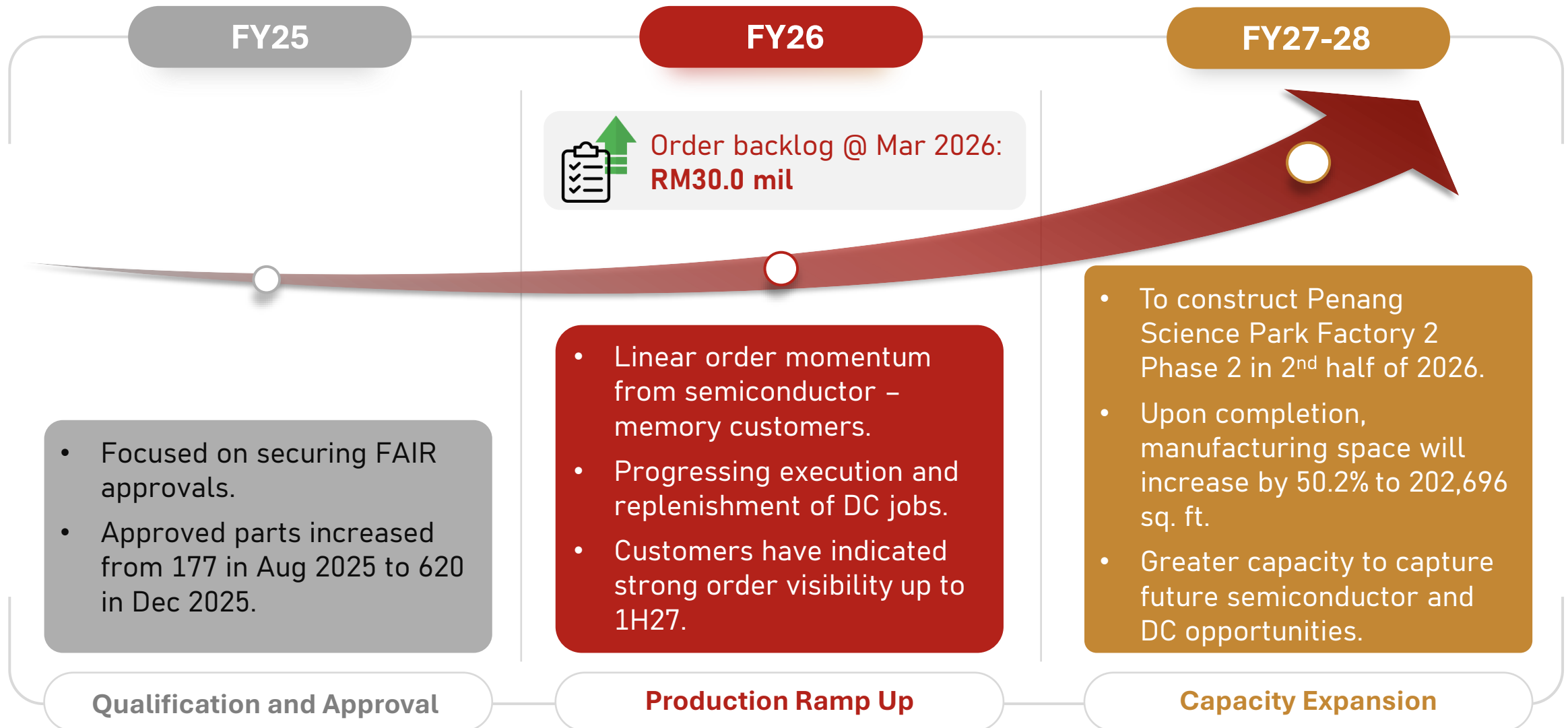
Key Enabler – Large Format Tube Laser Cutting Machine

- ✓ In 2025, we foresaw there is a **need for high precision infrastructure components** through interactions with our key customers.
- ✓ Hence, we acquired the Large Format Tube Laser Cutting Machine to **address the anticipated demand** for modular building systems (“MBS”) and semiconductor segments.
- ✓ Following a mutual introduction, the versatility of our Large Format Tube Laser Cutting Machine enabled entry into the DC segment, supporting the **supply of critical steel infrastructure for advanced airflow and cooling systems in the server halls.**



Process materials up to 12m in length and 15mm thickness

Semiconductor Segment Enters Execution Phase

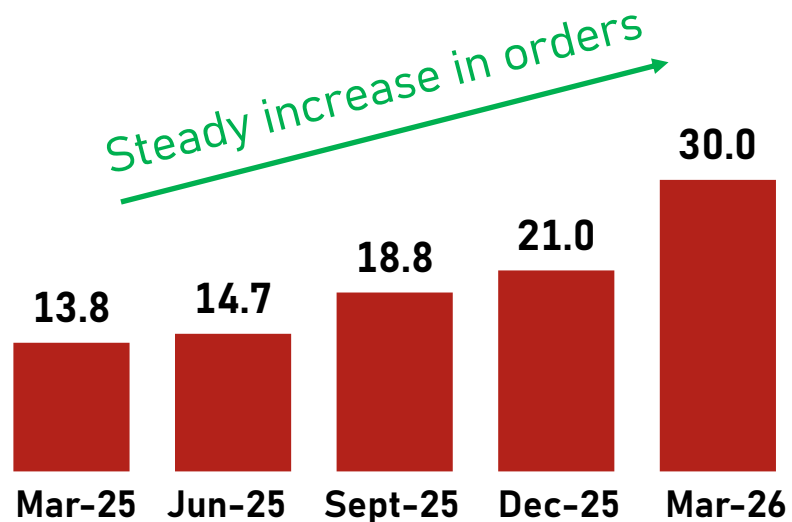


Revenue Contribution by Top 5 Customers

Sector	Customers	2022		2023		2024		2025	
		RM 'm	%	RM 'm	%	RM 'm	%	RM 'm	%
Semiconductor (Memory/ Equipment/ others)	EDM Holdings	4.4	15.2						
	Customer A	2.3	7.9						
	Customer B	3.5	12.1						
	Customer F	2.6	9.0						
	Customer J2							6.0	9.5
	Customer G			6.9	13.9	10.4	11.2	5.9	9.3
Data Center	Customer C2								
MBS	SIBS			6.2	12.4	39.3	42.3	9.6	15.2
	Klitz Vibrant					3.0	3.2		
E&E	Customer E	2.3	8.1			2.0	2.1		
	Amphenol TCS							3.1	4.9
Consumer	Customer H			4.0	8.1	11.8	12.7	6.9	11.0
Robotics	Siasun Group			2.4	4.9				
Automotive	Customer I			2.2	4.4				
Total		15.1	52.3	21.7	43.7	66.5	71.5	31.5	49.9

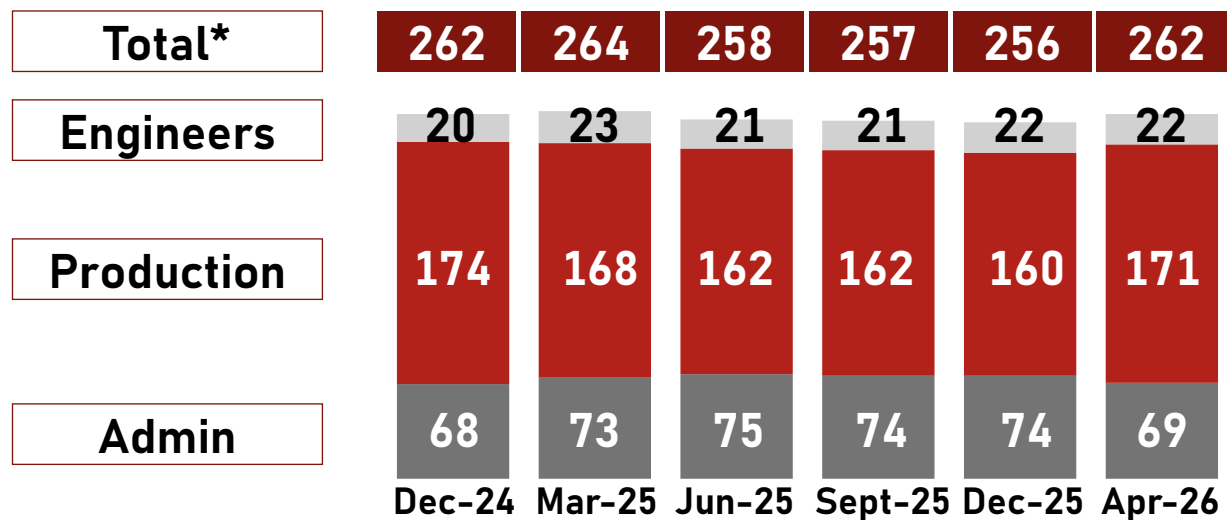
Other Key Developments

Order backlog (RM'm)



Rising order backlog driven by **mass production orders following first article approvals and DC orders.**

Our staff force as of April 2026



*Approximately 36% of total workforce are foreign workers.

Other Key Developments (cont.)



- ✓ **Mar 2023:** OXB secured SIBS as a key customer.
- ✓ **Jan 2024:** OXB entered into a **10-year Supply Agreement** with SIBS to supply precision sheet metal parts and metal frames for modular building systems.

Sustained Project Pipeline at SIBS:



- ✓ **Sweden:** Stable activity with thousands of apartments in development.



- ✓ **UK:** 1st project in Basildon underway and secured 2nd order in Edinburgh for Student Housing Project.



- ✓ **Australia:** Two hotel construction projects (expected to be complete by mid-26 and end-26)



- ✓ **Malaysia:** Exclusive partnership for staff and student housing (target 100,000 m² annually); received LOA for the first 25,000 m² project.



- ✓ **Saudi Arabia:** First project (2,200 apartments) completed; second project (1,300 apartments) nearing completion.



- ✓ **Greenland:** LOI signed with design work in progress.



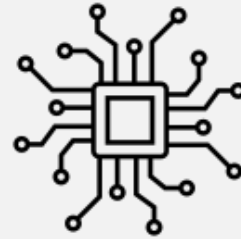
- ✓ **Strategic Partnership:** Agreement with global hospital builder and healthcare provider to deliver modular staff accommodation globally.

Key Growth Segments Driving Expansion in FY26



Data Centre

- Current awards cover 2 out of 4 sections across 3 DCs in the Klang Valley.
- We remain focused on securing additional scopes.
- Ongoing DC developments in Malaysia supports a favourable outlook for the Group going forward.



Semiconductor

- Positive progress in FAIR approvals is now translating into mass production.
- Experiencing encouraging pickup in activities – in terms of orders & sales enquiries.
- Positive momentum expected to support stronger financial performance.



MBS

- Steady progress supported by sustained project pipeline of key customer – SIBS.

AI Adoption

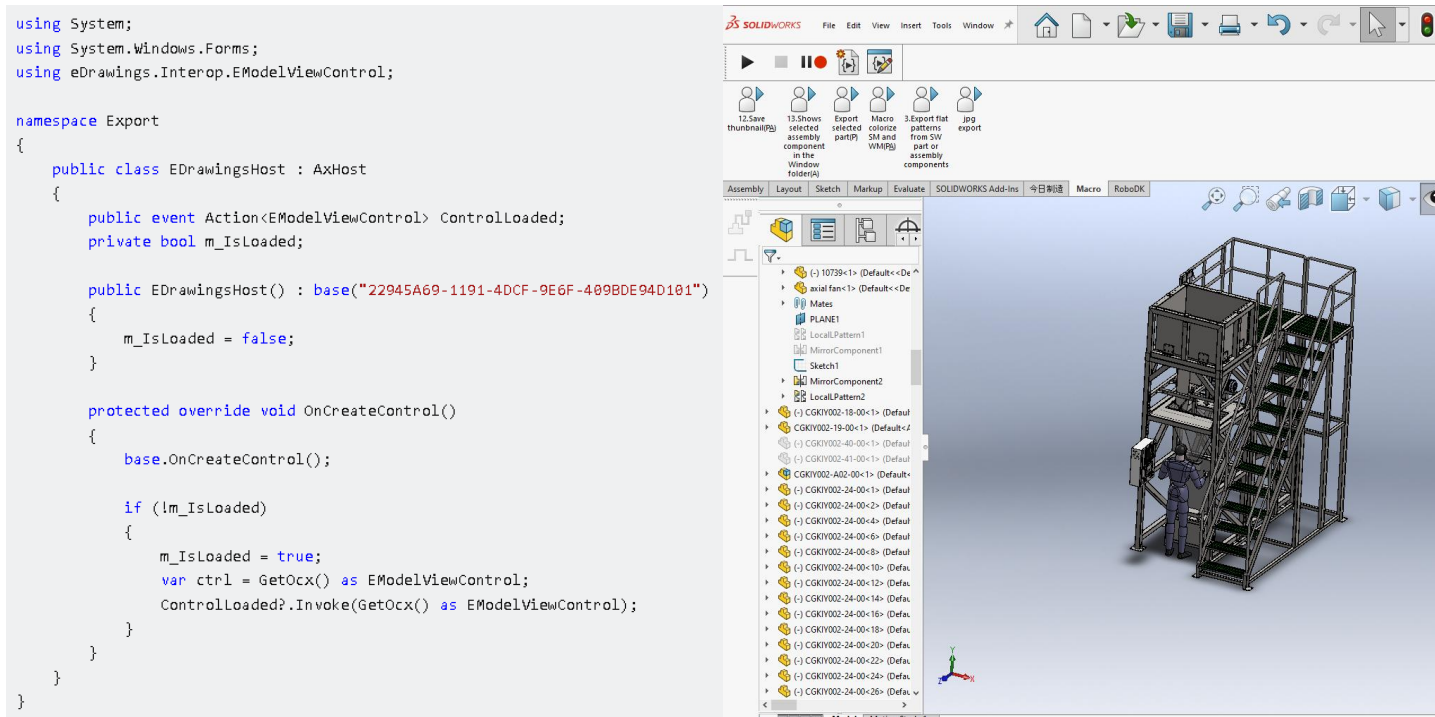
Large Language Models (“LLM”)

Draft, debug, and automate engineering tasks faster with LLM.

1) Draft cobot programming



2) Create an automated and template-guided workflow



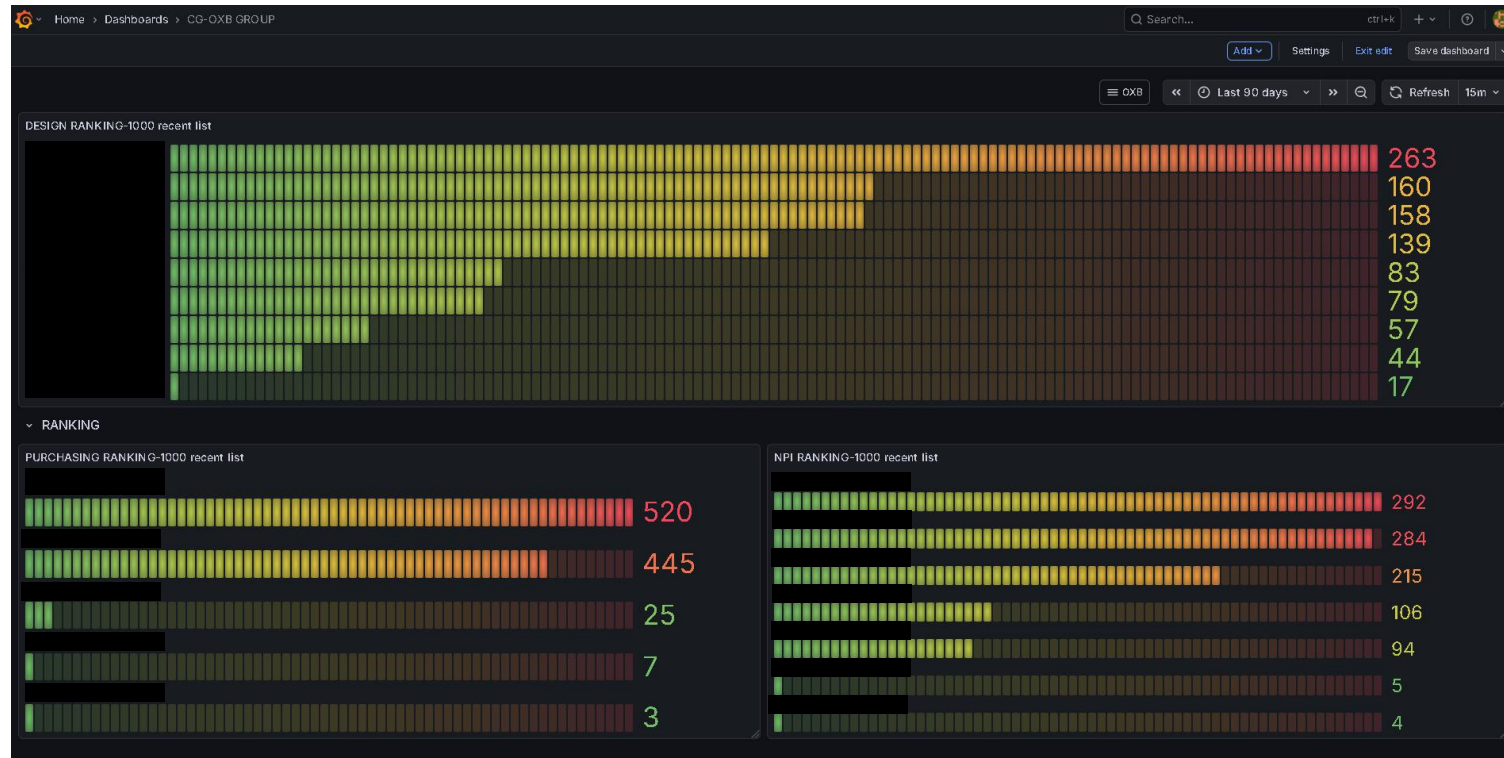
- ✓ Reduce coding time by up to ~50-60%
- ✓ Advanced debugging assistance


- ✓ Reduce error and typo by ~10-15%
- ✓ Standardised reporting format


- ✓ Make manufacturing drawings ~20-30% faster
- ✓ Streamline document handover from design to manufacturing.

The Big Data

Real-time dashboard to help management identify project delays and improve team management.

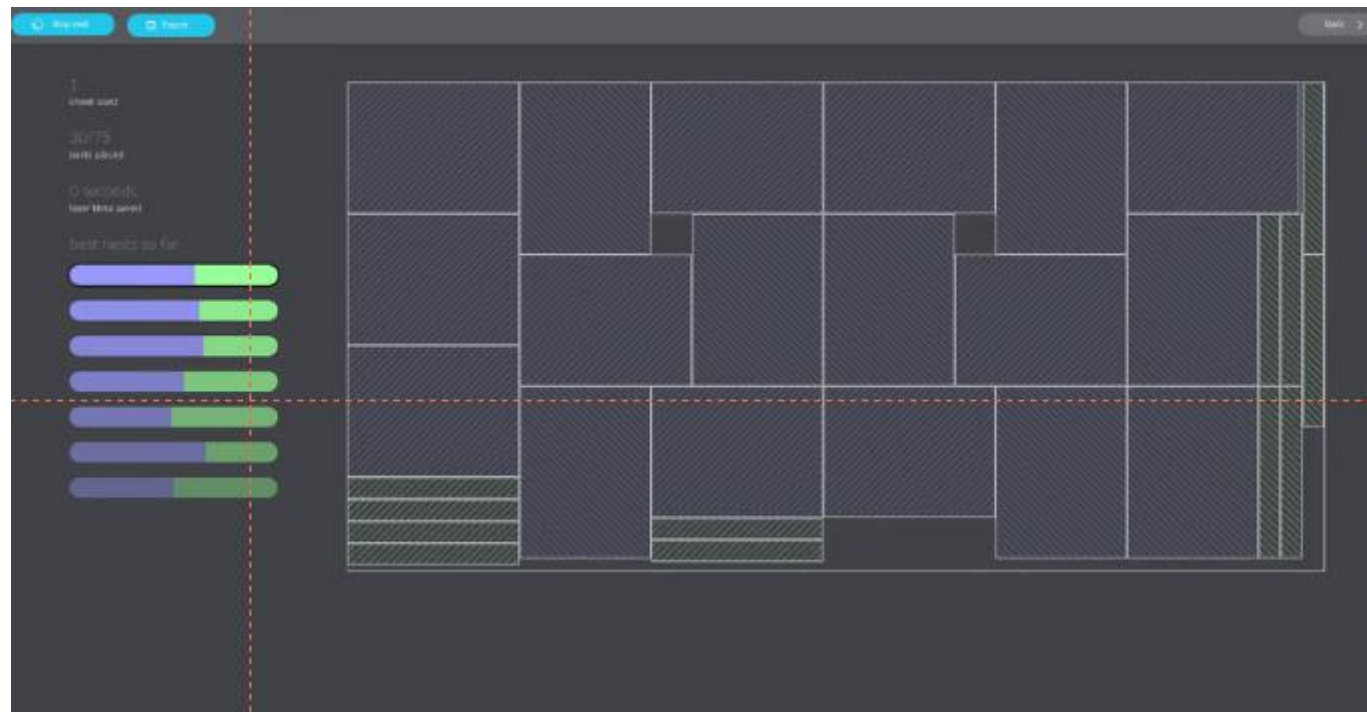
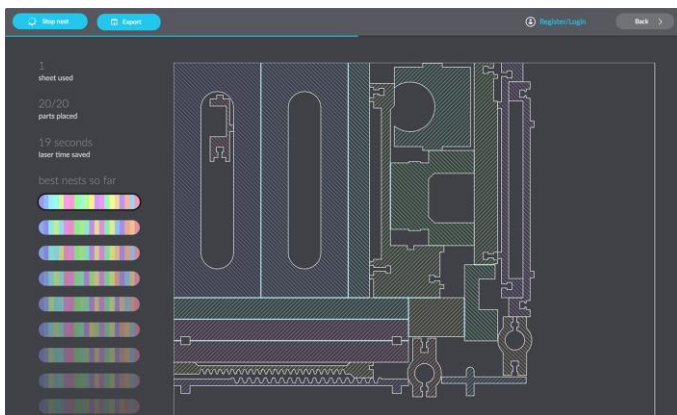
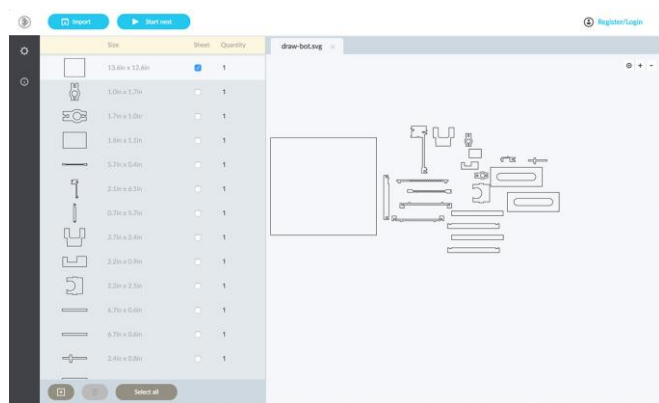


- 
Identify bottleneck
 Identify project delays more efficiently across design and procurement processes to enable smoother workflow coordination.

- 
Improve team management
 Track team capacity and redistribute tasks before delays build up.

Automatic Line Merging & Intelligent Nesting

Maximize material efficiency and reduce cycle time through AI-driven nesting that optimizes layout design and minimizes material waste.



Reduce material costs

Maximize the yield from every piece of raw material.



Increase productivity

Produce more parts each cycle.



Improve operational efficiency

Maximise energy efficiency and reduce machine wear and tear.

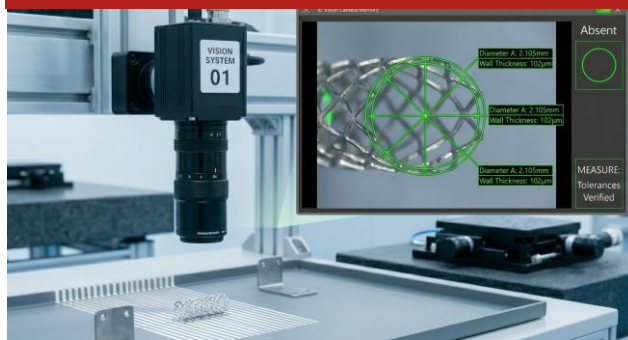
Vision Inspection: Machine Learning (“ML”) Camera

Enhance production quality while reducing manpower requirements

Absent



Measure



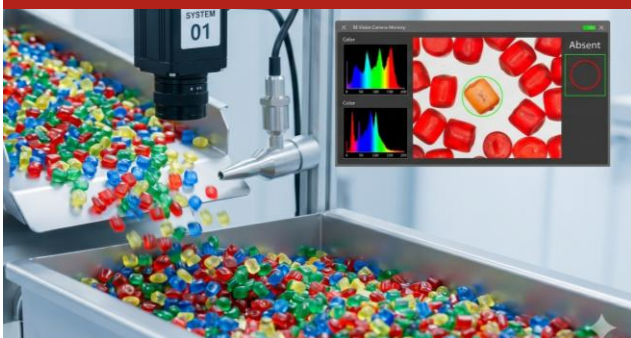
Locate



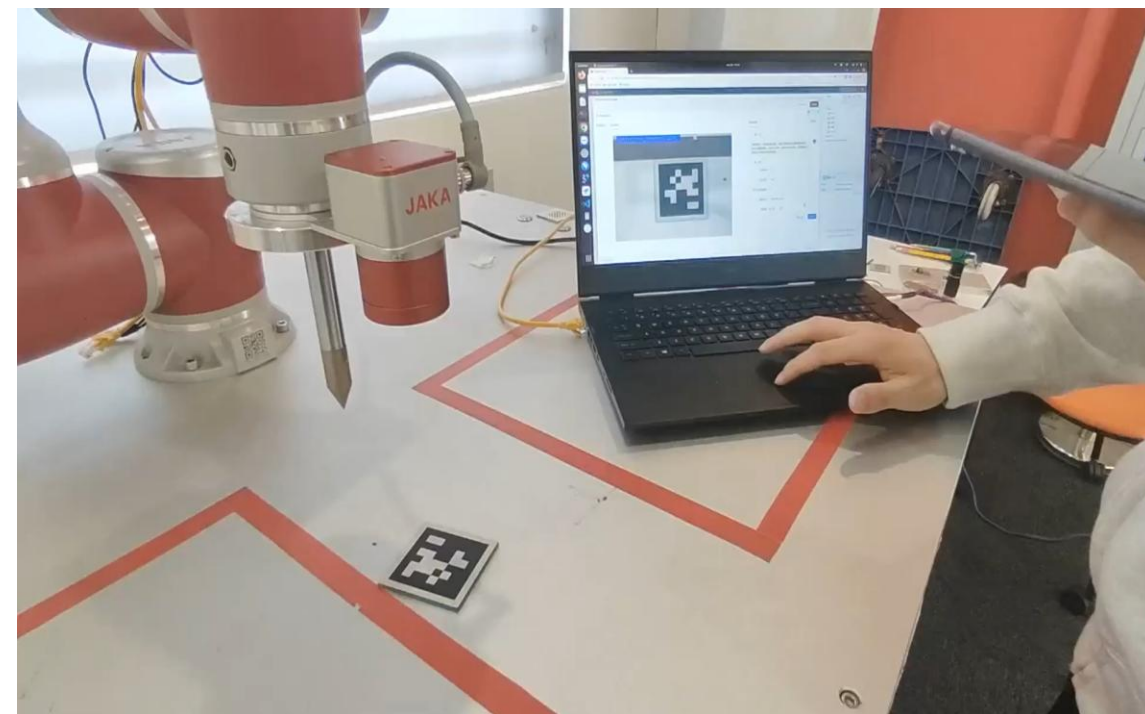
Decode



Color



Optic character recognition



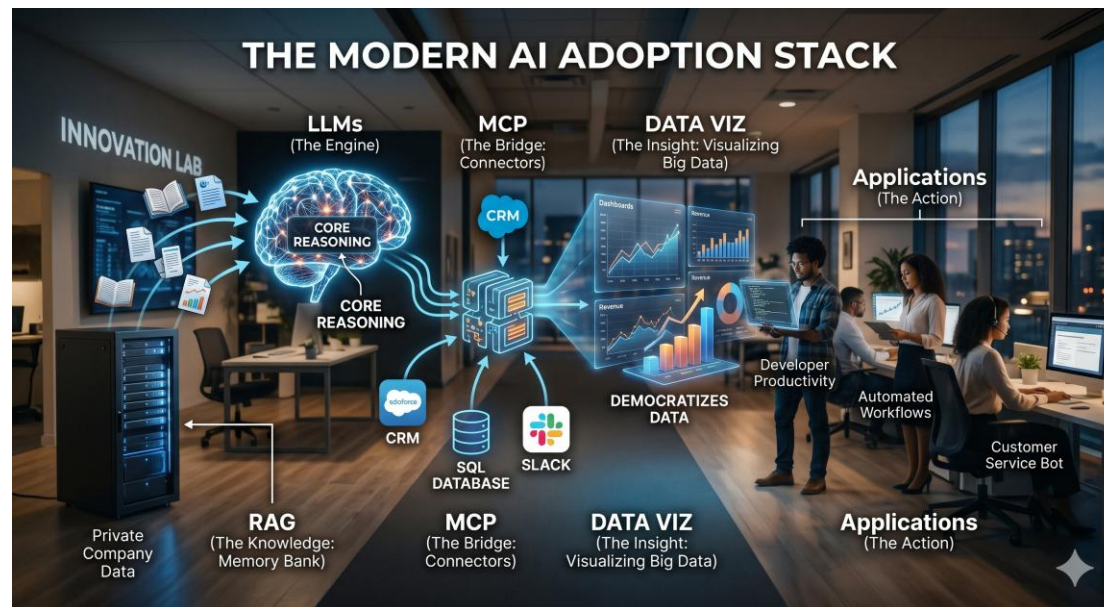
- ✔ **Ensure production quality**
 Improve production quality by ~10-15% by making defect detection more accurate and consistent.
- ✔ **Less manual work needed**
 Reduce 2 staff on repetitive product lines by automating the inspection process.

AI's Roles in Our Operations

Our objectives

- Improve production efficiency
- Reduce manual and repetitive work
- Smoothen design-to-manufacturing cycle
- Improve project visibility and workflow control
- Minimise material waste and costs

Our tools



The outcomes

- 1. Enhance engineering output**
~50-60% less coding time; drawings ~20-30% faster; ~10-15% fewer errors
- 2. Real-time data access**
Zero sync delays and consistent outputs
- 3. Better project control**
Bottlenecks identified early; tasks redistributed before delays build up
- 4. Lower material costs**
Maximum yield per piece of raw material; reduced machine wear and energy use
- 5. Ensure production quality**
~10-15% quality improvement

AI helps to improve throughput and scale operations more effectively as business volume grows.



THANK YOU

For queries, please contact Evon at
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